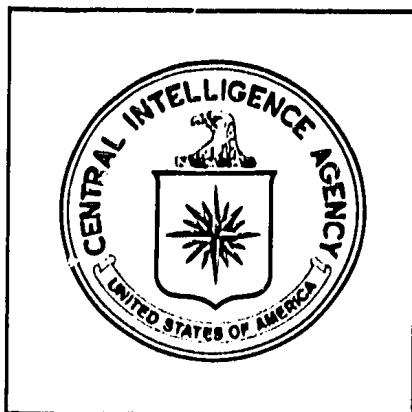


Declassified in Part - 25X1
Sanitized Copy Approved for
Release 2012/05/31 :
CIA-RDP86T00608R00040008

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STAFF NOTES:

Soviet Union Eastern Europe

25X1

Top Secret

158

25X1

April 15, 1975

Page Denied

25X1

SOVIET UNION - EASTERN EUROPE

This publication is prepared for regional specialists in the Washington community by the USSR - Eastern Europe Division, Office of Current Intelligence, with occasional contributions from other offices within the Directorate of Intelligence. Comments and queries are welcome.

25X1

CONTENTS

April 15, 1975

Soviet-Romanian Relations	1
Milner Proposes New Types of Management Organizations.	3

25X1

CHRONOLOGY

7

25X1

Soviet-Romanian Relations

25X1

Tensions in Romanian-Soviet relations have recently increased. [redacted]

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[redacted] in addition to differences over the European security talks, CEMA policy, and the proposed European Communist conference, Bucharest is now resisting Soviet efforts to expand the political coordinating role of the Warsaw Pact.

The Soviets [redacted] are pushing for the establishment of a permanent Pact committee of foreign ministers. Moscow apparently wants to set up a secretariat--similar to NATO's political organization--that would be headed by a Soviet secretary general. The Kremlin reportedly is also calling for regular meetings of the Pact's political consultative committee. [redacted]

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[redacted] Bucharest has failed to win support from other Pact members against Moscow's efforts to tighten its grip over the Pact's institutional levers of control. As a result, [redacted]

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[redacted] the Romanians will probably be forced to compromise on some points.

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Initial Soviet moves to tighten their control are probably already under way. For the first time since 1970, deputy foreign ministers from Pact member countries met twice this year. The Romanians may have used these meetings in an--apparently successful--effort to scuttle Soviet plans to arrange a large-scale celebration of the Pact's 20th anniversary in Warsaw on May 14.

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[redacted]
[redacted] Moscow's

25X1

April 15, 1975

25X1

increased emphasis on orthodoxy was in part intended to ward off Western efforts to hold the Kremlin to whatever commitments it makes concerning freedom of movement for people and ideas.

25X1

April 15, 1975

-2-

25X1

Milner Proposes New Types
of Management Organizations

Bentsion Milner, an economist with the Institute of the USA and Canada, calls for the formation of management units in the Soviet Union that would cut across ministerial jurisdictions and, in some cases, territorial boundaries. He makes this potentially disruptive and controversial proposal in *Kommunist* No. 3, signed to press on February 11.

Milner's article discusses the present effort to create production associations and to streamline ministerial structures, and the need in management to adopt a systems approach and program-target principles. In short, he argues that management should be structured not to reflect existing functions, but to accomplish the goals of the organization.

On this basis, he complains that the "overwhelming majority" of production associations are being established within the confines of ministerial sectors, or even subsectors. He confirms that "associations which should include enterprises and institutions affiliated with different ministries are practically nonexistent."

Such associations, Milner writes, could be formed on the basis of scientific or technological fields, territorial proximity, common purposes, and utilization or production cycles. Milner says these associations "should be granted greater autonomy and broader rights in production planning and organization." He suggests that they be put under the jurisdiction of a "head ministry."

Milner also discusses, although more theoretically, the organizational requirements of large-scale national economic programs, such as the West

April 15, 1975

-3-

25X1

[REDACTED]

Siberian petroleum complex, agricultural development in the non-Chernozem zone of the RSFSR, and the Baykal-Amur railway. He calls for the creation of "flexible and dynamic task organizational units which would be responsible, from beginning to end, for the results of the implementation of the programs" and which would coordinate work across ministerial, oblast, and republic boundaries.

The article suggests one way that detente and contact with the West could influence domestic practices. Milner's department at the institute focuses on the study of US management, with the express intent of learning what might be useful in the Soviet context. Milner participated in formulating the present program of industrial reorganization, and his department serves as a management consultant to several industries, including the Kama truck plant, which Milner discusses at length in his article. It speaks well of Milner's influence that his article was published in *Kommunist*, but the Soviet record on reforms suggests that one should not anticipate adoption of his proposals in the near future.

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April 15, 1975

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25X1

25X1

25X1

CHRONOLOGY

April 8

French Chief of Staff Maurin begins an official visit to Yugoslavia.

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World Marxist Review convenes a symposium in Prague on "Communists in the struggle for unity of left-wing democratic forces" to mark the 40th anniversary of the Comintern congress that adopted the Popular Front strategy.

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Representatives of 20 European Communist parties begin a three-day meeting in East Berlin to prepare for the European Communist Party Conference.

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April 9

Gabon President Bongo concludes his state visit to Yugoslavia.

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Icelandic Foreign Minister Agustsson concludes his nine-day, official visit to the USSR.

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FRG-GDR traffic commission convenes in East Berlin for a two-day meeting.

25X1

USSR announces signature of an agreement in Moscow to assist North Vietnam

April 15, 1975

25X1

[redacted]
in developing its merchant marine and
in the training of navigators. [redacted]

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Yugoslav Premier Bijedic begins a
one-week, official visit to the
USSR. [redacted]

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Premier Kosygin publicly terms as
"inevitable" the victories of the
"liberation forces" in South Vietnam
and Cambodia; *Pravda* for the second
consecutive day runs critical
accounts of US handling of the refu-
gee situation. [redacted]

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A fedayeen delegation concludes a
four-day, "official visit" to
Hungary. [redacted]

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Romanian President Ceausescu con-
cludes a six-day, state visit to
Japan and flies to the Philippines.
[redacted]

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Indian Prime Minister Gandhi announces
that New Delhi has sent its first
space satellite to the USSR for
launching. [redacted]

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Foreign Trade Minister Patolichev,
writing in *Pravda*, reports a drop of
over one third in US-Soviet trade
during 1974 and blames the US for
taking inadequate measures to "mend
the present situation" in bilateral
trade. [redacted]

25X1

25X1

April 15, 1975

25X1

April 10

US-Soviet commercial commission convenes in Moscow, with Treasury Secretary Simon heading the US delegation.

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31-nation Geneva disarmament conference, co-chaired by the US and the USSR, adjourns for its spring recess.

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Belgian Prime Minister Tindemans and Foreign Minister Van Elslande conclude an official visit to Poland.

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USSR announces it will conduct military exercises on the "high seas" this month.

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French Socialists announce a fourth postponement of party leader Mitterrand's planned visit to the USSR; the latest postponement was requested by the CPSU on short notice.

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Yugoslav Foreign Minister Minic begins an official visit to Egypt.

25X1

April 11

Mongolian party chief Tsedenbal concludes an official visit to the USSR.

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April 15, 1975

25X1

[redacted]

Yugoslav Premier Bijedic concludes three days of talks in Moscow and flies to Leningrad for the weekend.

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UN Secretary General Waldheim concludes an official visit to Czechoslovakia. [redacted]

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East German Deputy Premier Klieber ends a four-day visit to Syria, where he attended the first session of the joint commission for economic, scientific, and technical cooperation.

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[redacted]

40 European parties of the left conclude a three-day meeting in Belgrade on the economic problems of developing countries. [redacted]

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Brezhnev confers for an hour with visiting US Treasury Secretary Simon. [redacted]

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GDR Deputy Foreign Minister Willerding commences an official visit to Egypt. [redacted]

25X1

Foreign Minister Gromyko confers with US Ambassador Stoessel, who conveys a diplomatic note on the situation in Vietnam. [redacted]

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USSR and Yugoslavia sign in Moscow agreements for cooperation in the production of equipment for nuclear power stations, deliveries of ships and marine equipment, and automobile production. [redacted]

25X1

April 15, 1975

-10-

[redacted]

25X1

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Israeli newspaper *Haaretz* alleges
two Soviet emissaries met secretly
with Prime Minister Rabin and
Foreign Minister Allon last week.

25X1

April 12 Romanian President Ceausescu and
Philippines President Marcos sign
five bilateral cooperation agreements
in Manila.

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April 13 *Partiynaya Zhizn* announces the firing
of V. F. Fedotov, head of the Soviet
trade union publishing house *Profizdat*.

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Yugoslav Foreign Minister Minic
begins an official visit to Syria.

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Romanian President Ceausescu begins
a brief, state visit to Pakistan.

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CPSU Central Committee publishes its
May Day slogans.

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Mongolian Foreign Minister Rinchin
concludes a five-day, official visit
to Hungary.

25X1

25X1

April 15, 1975

-11-

25X1

Treasury Secretary Simon leaves the USSR for India after visits to Sochi and Tashkent. [REDACTED]

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Romanian President Ceausescu commences a four-day, state visit to Jordan. [REDACTED]

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Deputy Premier I. Novikov concludes an official visit to Mongolia. [REDACTED]

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Iraqi strong man Saddam Husayn Tikriti and Foreign Minister Hammadi begin a four-day, official visit to the USSR. [REDACTED]

25X1

April 15

Yugoslav Premier Bijedic concludes his official visit to the USSR. [REDACTED]

25X1

FUTURE EVENTS

April 16
or 17

USDA experts to arrive in Moscow to discuss Soviet complaints about poor quality of US corn exports to the USSR. [REDACTED]

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April 18

Tanzanian President Nyerere to begin a three-day, state visit to Yugoslavia. [REDACTED]

25X1

April 15, 1975

[REDACTED]

Romanian President Coausescu to conclude an extended tour of East Asia and the Middle East. [REDACTED]

25X1

April 19 Egyptian Foreign Minister Fahmi to begin an official visit to the USSR. [REDACTED]

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April 21 Danish Foreign Minister Andersen to begin an official visit to Czechoslovakia. [REDACTED]

25X1

Tanzanian President Nyerere to begin a three-day, state visit to Romania. [REDACTED]

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April 23 Polish Prime Minister Jaroszewicz to visit Yugoslavia. [REDACTED]

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April 28 Romanian Foreign Minister Macovescu to begin a three-day, official visit to Yugoslavia. [REDACTED]

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May 8 Austrian Chancellor Kreisky to commence a three-day, official visit to Romania. [REDACTED]

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May 9 USSR and its allies to hold their principal observances of the 30th anniversary of final victory over Nazi Germany. [REDACTED]

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May 11 Austrian Chancellor Kreisky to begin a two-day, official visit to Bulgaria. [REDACTED]

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May 12 Hungarian Foreign Minister Puja to begin a four-day, official visit to Egypt. [REDACTED]

25X1

April 15, 1975

25X1

[redacted]

May 14 Warsaw Pact member-states to observe the 20th anniversary of the formation of the organization. [redacted] 25X1

mid-May Former West German chancellor Brandt to go to Moscow for talks with Soviet leaders. [redacted] 25X1

May 18 US delegation of governors to commence a 12-day, official visit to the USSR. [redacted] 25X1

May FRG Economics Minister Friderichs to make an official visit to Bulgaria.

25X1 [redacted]

Polish Premier Jaroszewicz to make an official visit to Italy. [redacted] 25X1

French Foreign Minister Sauvagnargues to make an official visit to Yugoslavia. [redacted] 25X1

April 15, 1975